

Ref No.: ICIL/106/2024-25

11<sup>th</sup> February, 2025

National Stock Exchange of India Ltd.	BSE Limited			
Listing Department	Department of Corporate Services			
Exchange Plaza,	Floor 25, Phiroze Jeejeebhoy Towers,			
Bandra Kurla Complex, Bandra (East),	Dalal Street,			
<u> Mumbai – 400 051</u>	<u> Mumbai – 400 001</u>			
Company Symbol : ICIL	Scrip Code No. : 521016			

#### Subject: Investor Presentation Q3 & 9M FY25

Dear Sir/Madam,

Please find enclosed herewith a copy of Investor Presentation on financial results for Q3 & 9M FY25.

Kindly take the above on record.

Thanking you,

Yours faithfully,

For Indo Count Industries Limited

Satnam Saini Company Secretary & GM- Legal

Encl.: A/a





# INDO COUNT INDUSTRIES LIMITED Q3 & 9M FY25 INVESTOR PRESENTATION







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**Commenting on the results Mr. Anil Kumar Jain, Executive Chairman said,** "At Indo count we have outperformed in challenging times especially in some of our end markets. We are making significant progress towards expanding our portfolio with value-added products through our strategic investments and prudent capital allocation.

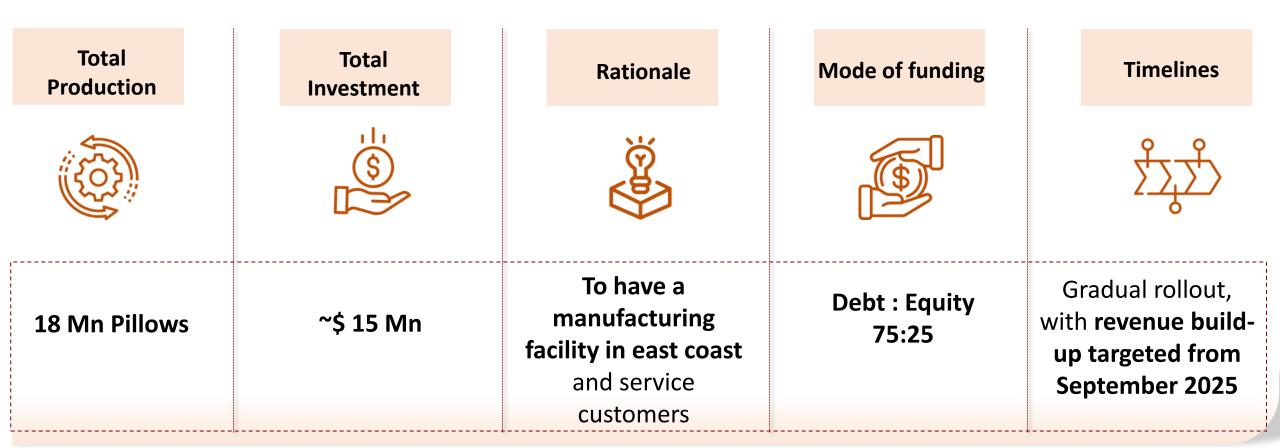
Our relentless focus on serving both existing and new customers, with the enhanced product portfolio on back of recent acquisitions and value-added solutions, will help us strengthen our leadership position in the market.

In the medium term, we see tailwinds in business and have strengthened our leadership team with key hires to drive growth and bring in the right expertise. Focus is also on expanding the brands and utility bedding business which is expected to be a key driver for the next phase of growth. Our optimism remains high for the next 3 years with the strategic initiatives we have executed over the last few quarters."





To expand utility bedding business nationwide, the Company aims to set up a greenfield manufacturing facility in North Carolina, USA to deepen its market presence



# **STRENGTHENING TEAM ACROSS US AND INDIA OPERATIONS**







Mr. K Muralidharan – Elevated to Group CFO Mr. Manish Bhatia - Appointment of New CFO

#### Mr. Chris Grassi – Appointed CEO of US Operations

Mr. Chris Grassi, with over 40 years of experience in the home textiles market, is a visionary leader who has transformed the industry through innovation, growth, and strong relationships.

In his career he is known to have leveraged his expertise in merchandising, global sourcing, product development, and market strategy to expand the product portfolio and customer base.

In the past he has driven strategic acquisitions and organic growth, leading to unprecedented revenue and market share. Recognized for his ability to build, scale, and transform businesses, he is highly respected for fostering lasting relationships with suppliers, retailers, and employees. Mr. K. Muralidharan, who joined Indo Count as CFO in Nov 2018 and has been instrumental in driving key strategic initiatives, including the acquisitions of GHCL's textile division, Brand Wamsutta, Fluvitex USA Inc, and Modern Home Textiles Inc.

With multiple new investment projects requiring focused financial oversight, he is elevated as Group Chief Financial Officer to lead financial strategy, capital allocation, and performance management across the Indo Count group. Mr. Manish Bhatia, a Commerce graduate and member of the Institute of Chartered Accountants of India, brings over 30 years of expertise in Accounting, Taxation, Audit, Legal, and Finance Management across various industries.

Before joining Indo Count, he served as Group CFO at Trident Limited and held key leadership positions at Prism Johnson Limited and Apollo Tyres Limited.

With extensive experience in strategic financial planning and internal controls, Mr. Bhatia's presence at Indo Count will strengthen the Finance, commercial and accounting functions.

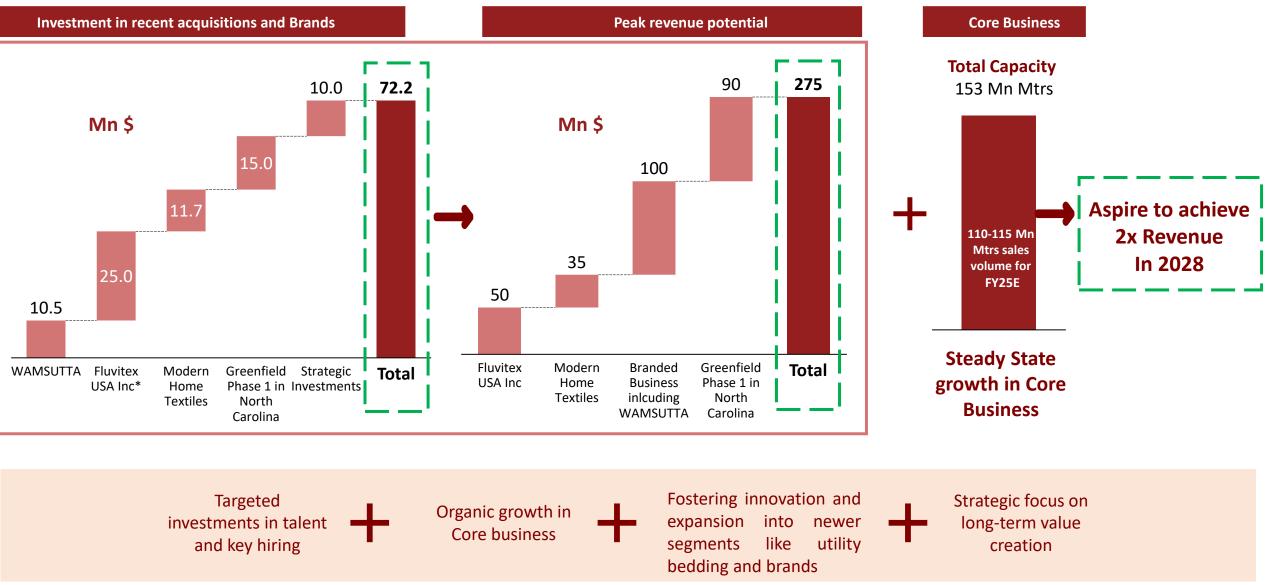


"We have strategically strengthened our leadership team across both the USA and India, making key appointments across critical functions such as senior management, marketing, procurement, and operations. This expansion enhances our capabilities, reinforcing our market position and driving sustainable growth globally." – Mr. Anil Kumar Jain, Executive Chairman

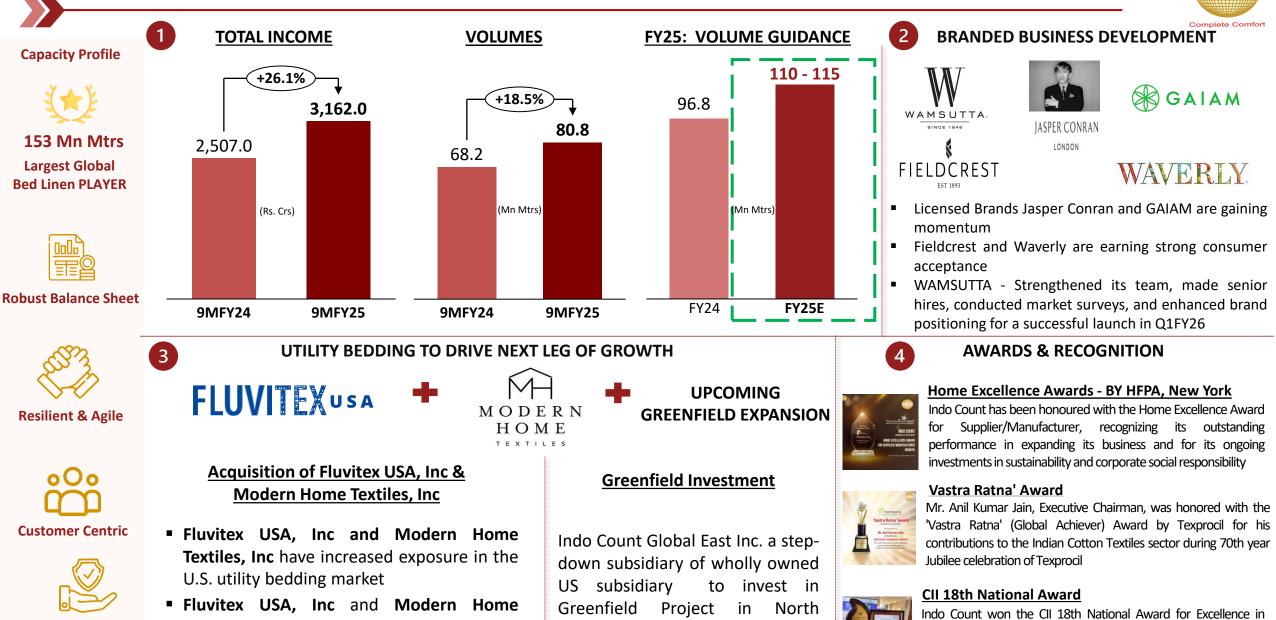


# **ASPIRE TO DOUBLE REVENUE IN 2028**





# Q3 & 9M FY25 AT A GLANCE



Carolina, USA to further expand

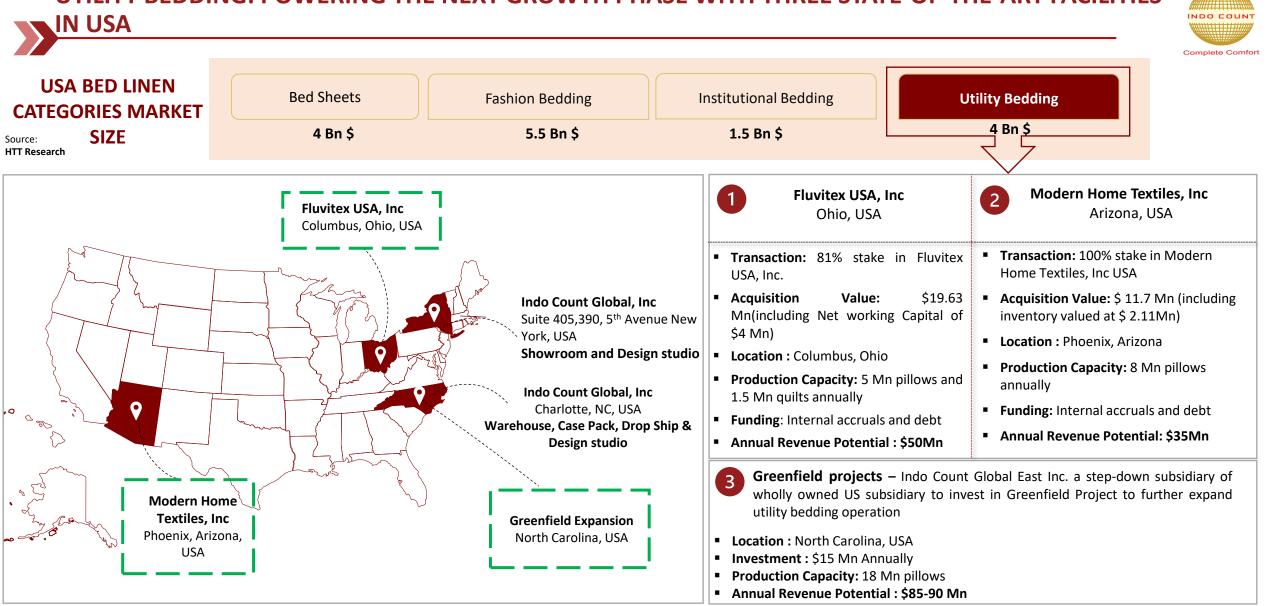
utility bedding operation

**Omnichannel Supplier** 

**Textiles, Inc** is currently operating at ~50% utilization and contributed to Q3 revenues

Water Management 2024 in the "Within the Fence" category for its outstanding water management practices

# UTILITY BEDDING: POWERING THE NEXT GROWTH PHASE WITH THREE STATE-OF-THE-ART FACILITIES



With 3<sup>rd</sup> facility in the USA, the company enhances its utility bedding capacity to 31 Mn pillows and 1.5 Mn quilts annually
 Indo Count's new U.S. facility reinforces its foothold, supporting the utility bedding business in reaching an aggregate revenue of approximately \$175 Mn

Complete Comfort

Particulars (Rs. Crs.)	Q3 FY25	Q3 FY24	<b>ΥοΥ%</b>	9M FY25	9M FY24	<b>ΥοΥ%</b>	
Total Income	1,168	727	61%	3,162	2,507	26%	
EBITDA	165	118	40%	485	437	11%	
EBITDA Margin (%)	14.2%	16.2%	(205 bps)	15.3%	17.4%	(209 bps)	
Depreciation	30	22		80	61		
Finance Cost	36	18		87	50		
РВТ	100	79	27%	318	326	(3%)	
Тах	24	21		83	80		
РАТ	75	58	30%	235	246	(5%)	
EPS (Rs.)	3.81	2.93		11.86	12.42		

- New Acquisitions and Licensed brands contribution commenced: Fluvitex USA, Inc. and Modern Home Textiles, USA, along with new licensed brands, have started contributing to revenues. Achieved ~Rs.100 crore in revenue in Q3; however, increased investments in systems and new hires have led to lower absorption of fixed costs
- Gross Margins: Product mix impact along with product promotions to end customers impacted margins. This will partly continue in Q4FY25
- Freight costs : Shipping costs remained high in Q3, leading to an increase in other expenses; however, this has started to rationalize in Q4
- Senior management team in USA: Added senior management personnel in USA to support the increased operations and achieve full potential of the Branded and Utility Bedding business
- Increase in Employee cost in India: Added resources in India to support overseas operations, particularly in the USA

#### • FY25 Full-Year Outlook:

- Expect to achieve the lower end of Sales volume guidance of 110-115 Mn Mtrs with Ebitda margins in the range of 15-16%
- $\circ\,$  Upfront investments in team in USA to impact margins by 150-200bps
- Core bedding business continues to operate in guided margin range of approximately 16%



Sr. No.	Particulars (Amt in Crs)	Budget	Revised	Actual
1	Solar Energy Project approximately 8 MW	50	Shifted to FY 26	-
2	Zero liquid discharge (ZLD) facility at Effluent water treatment plant at Bhilad Unit	50	Shifted to FY 26	-
3	Maintenance and other Capex	65	65	57
4	Acquisition of Wamsutta Brand	-	85	85
5	Acquisition of Fluvitex Inc, USA	-	165	165
6	Acquisition of Modern Home Textiles, Inc USA	-	98	98
7	Greenfield Project (Phase 1) – Utility Bedding in North Carolina	-	50#	24
TOTAL		165	463	429*

<sup>#</sup>Out of Rs. 130 Cr estimated. Balance will be spent in FY26

\*Funded through Internal Accruals and Debt on 50:50 basis

# **Beginning of Indo Count 2.0 – AN ERA OF TRANSFORMATION**

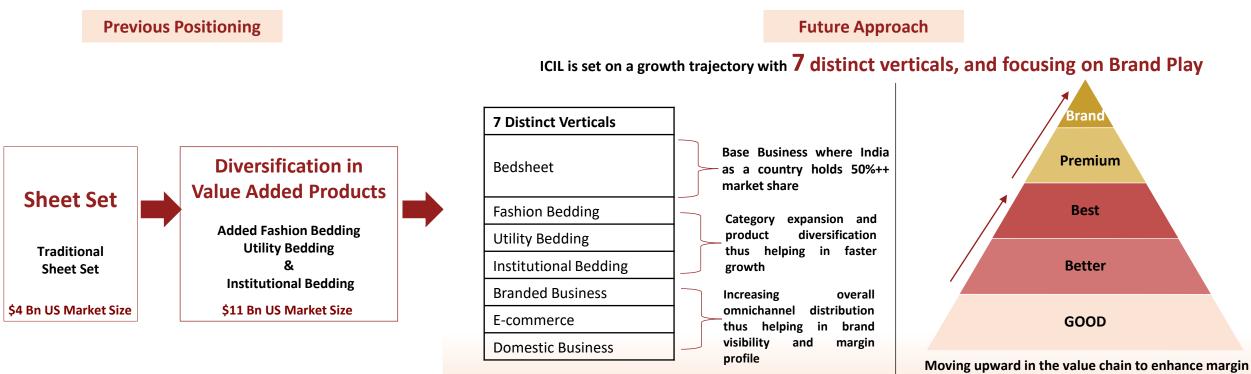
#### Maintaining leadership position through strategic investment and expansion



Complete Comfor

FOCUSING ON VALUE ADDED SEGMENTS – LARGE TARGET MARKET SIZE DOMINATED BY CHINA





profile and growth in the business



Focus on high-value products to strengthen brand positioning in large target market, thus driving sustainable growth

# **DEVELOPING BRANDED BUSINESS**



	Own Acquired Brand		Complete Comfort		
	WAMSUTTA. SINCE 1846	FIELDCREST EST 1893	WAVERLY.	GAIAM	JASPER CONRAN LONDON
O Overview <u>&amp; Products</u>	<ul> <li>✓ A well-established US national brand</li> <li>✓ Legacy of more than 175 years</li> <li>✓ Offering bed, bath, rugs, window and other products</li> </ul>	<ul> <li>✓ Fieldcrest (est. 1893) combines elegance and durability for luxury living</li> <li>✓ Merging style and functionality for lasting quality in bed and bath</li> <li>✓ Targeting younger consumers seeking everyday luxury and reliable textiles</li> </ul>	<ul> <li>✓ Established in 1923, Waverly leads in American home decor</li> <li>✓ Unique bedding and bath products with customizable options</li> <li>✓ Targeting design-savvy women aged 25-44</li> </ul>	<ul> <li>✓ First national wellness and yoga brand in home textiles</li> <li>✓ Over 25 years of promoting health and mindfulness</li> <li>✓ Offers bedding and bath solution for improved relaxation and sleep quality</li> </ul>	<ul> <li>✓ A renowned British design icon</li> <li>✓ Recognized for his timeless beauty and versatility</li> <li>✓ This partnership will offer an exclusive bed and bath collection</li> </ul>
Rationale	<ul> <li>✓ Acquired global trademark and IP rights from Beyond Inc USA</li> <li>✓ With this acquisition, Indo Count has laddered up into the branded segment, elevating its status and expanding its presence across US retail markets</li> </ul>	including sheets, fashion and utility bed	ns Indo Count's brand portfolio, enhancing	reputation in wellness and unite Indo Count's expertise to expand	designs with Indo Count's textile expertise to lead the luxury bedding market ✓ This collaboration will attract discerning customers and
िक्ति Brand Strategy	<ul> <li>✓ Offize a skilled workforce to unive growth and innovation</li> <li>✓ Enhance market share and brand</li> </ul>	<ul> <li>Leverage the unique attributes of licens</li> <li>Target distinct consumer needs by capit</li> <li>Enhance customer experience with a bro</li> <li>Drive growth and solidify market prese</li> </ul>	roader product range	ing segment	



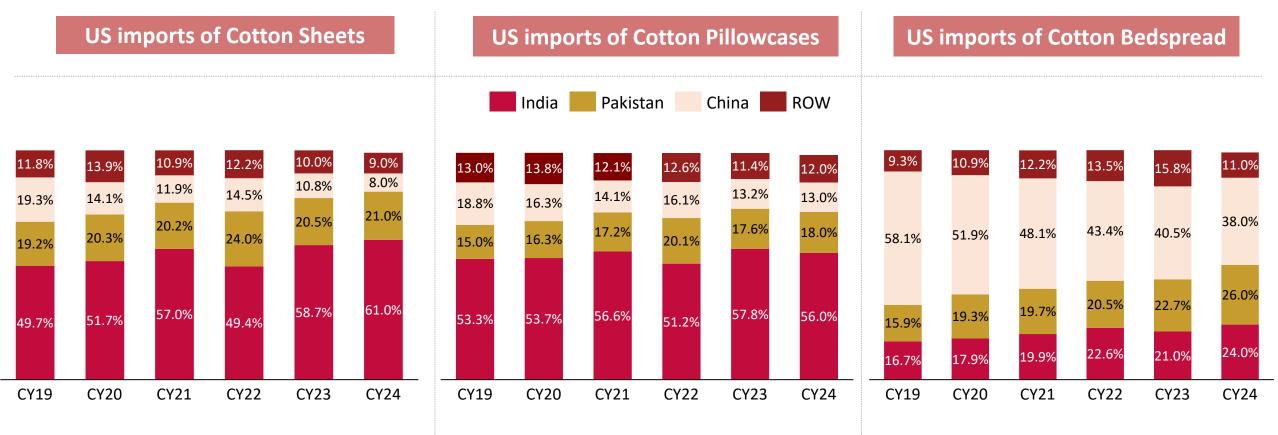
**Business** 

Potential

- ✓ Strong traction across all brands gives us confidence in building future revenues
- ✓ Wamsutta and other licensed brands will drive significant top-line growth, with a \$100Mn potential in the next 3 years
- ✓ This potential underscores the value of our partnerships and growth opportunities ahead







China +1 strategy is playing out

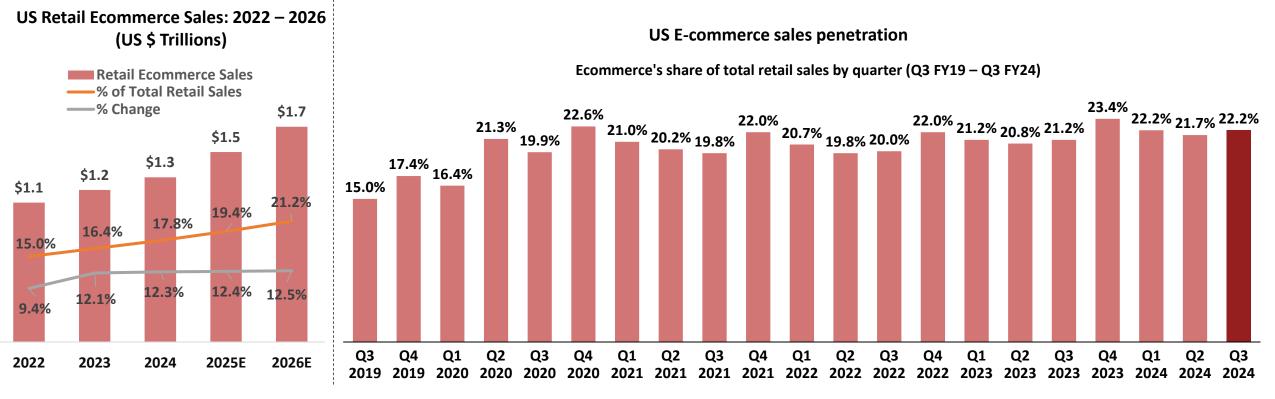
Unveiling a visible opportunity in Fashion Bedding market

Complete Comfor **Historical Holiday sales(in \$ billions)** 994.1 Holiday season grew at 4% - (2024-2023) 929.5 <sup>955.6</sup> 881.6 782.3 611.1 628.0 646.7 678.9 690.8 716.9 528.8 553.3 567.6 583.2 467.2 496.0 512.1 526.0 501.5 502.7 437.6 2003 2004 2006 2007 2008 2009 2011 2012 2013 2016 2005 2010 2014 2015 2017 2018 2019 2020 2021 2022 2023 2024

"Consumers were eager to spend this holiday season, reinforcing the strong growth of the U.S. economy. The pace of spending returned to pre-pandemic levels, signaling a positive outlook for the year ahead. While the shorter holiday shopping calendar contributed to the continued shift toward online shopping, there was also a noticeable resurgence in in-store shopping and an emphasis on early purchases." - **NRF Chief Economist Jack Kleinhenz** 

HOLIDAY SALES UPDATE





- US ecommerce sales growth holds steady in Q3
- Since 2020, E-Commerce growth has slowed, but it's worth noting that there has not been a year-over-year decline in sales since Q2 2009. This highlights the ability of online retailers to build on the gains made during the pandemic and sustain a positive growth trajectory. While the pace of growth may have moderated, the continued upward trend shows the sector's resilience and adaptability in meeting evolving consumer demands



# **ABOUT US**



**Domestic Business** B2C & D2C brands

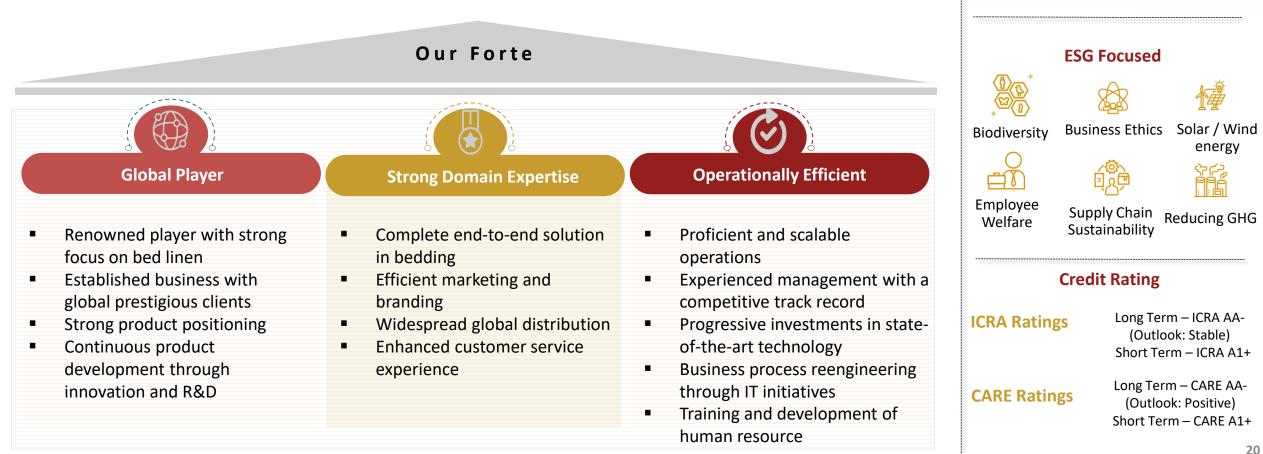
BOUTIQUE



The Largest Global Home Textile Bed Linen Company



Comprehensive product portfolio in the premium segment that comprises of bed sheets, fashion bedding, utility bedding and institutional bedding



**OUR GLOBAL FOOTPRINT** 







Indo Count exports to more than 50+ Countries across 5 Continents and going forward to widen its geographical footprint



Long-Term Relationship with Big box retailers



Global Customers Accreditations and Quality Certifications

# **PROVIDING COMPLETE BEDLINEN SOLUTION**





## The Product basket includes Bed sheets, Fashion Bedding, Utility Bedding & Institutional Bedding across Omnichannel

# **ICIL : INCLUSION IN DOW JONES SUSTAINABILITY INDEX FAMILY**





DJSI Index Objective and Methodology

The Dow Jones Sustainability Indices (DJSI) are globally recognized benchmarks, tracking the stock performance of the top 10% most sustainable companies across 61 industries.

Developed by S&P Dow Jones Indices and Robeco SAM, the indices use a transparent, rules-based methodology based on the annual S&P Global Corporate Sustainability Assessment.

They serve as essential benchmarks for investors integrating sustainability into portfolios and provide an engagement platform to encourage companies to improve their sustainability practices.

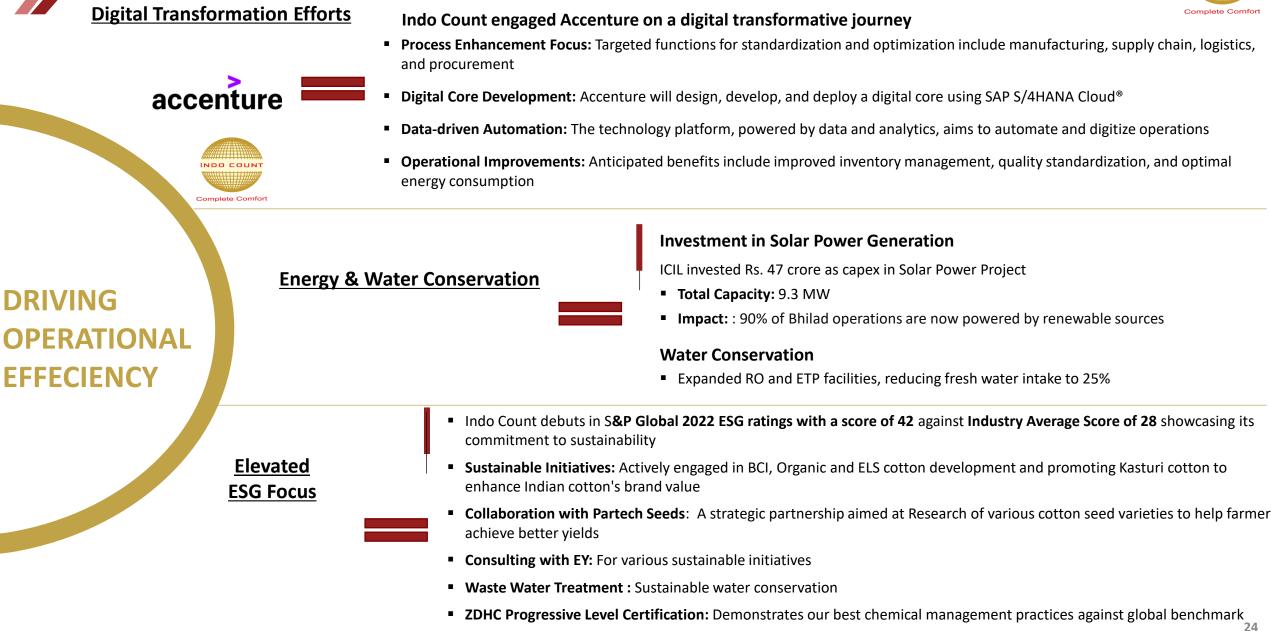
- Indo Count debuts in S&P Global 2022 ESG ratings with a score of 42 against Industry Average Score of 28 showcasing its commitment to sustainability
- Participation in DJSI enables ICIL to pinpoint areas for enhancing sustainability practices, fostering a culture of continuous improvement
- ICIL integrates sustainable practices into Strategic Objectives, Operational Framework, Governance, and Supply chain management



ICIL is dedicated to advancing its sustainability journey to greater levels, whether through compliance with DJSI or other sustainability standards set by the United Nations, COP, and various global sustainability frameworks

# **ENHANCING ESG TO GEAR FOR FUTURE GROWTH**





# **OVERVIEW OF B2C & D2C INITIATIVES**

63

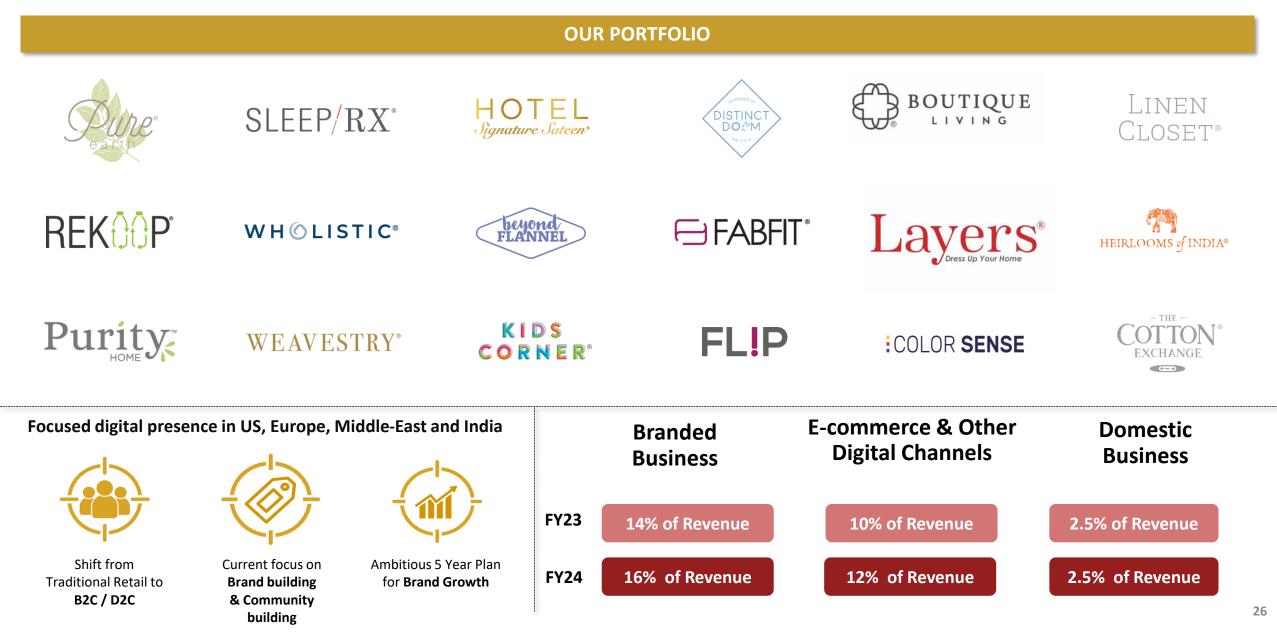
SELFE OF THE HOUSE

INDO COUNT

Complete Comfort

OUR BRAND PORTFOLIO









# **Catalogue - Hospitality**

# BATH LINEN

At Indo Count, we believe that your guests deserve nothing but the finest. Our Hotels Bath Linen Collection offers supreme comfort, transforming the after-bath experience into a luxurious retreat. These highly absorbent, ultrasoft towels envelop your guests in tranquility, helping you set the high standards you strive for with every visitor.

# Promoting the brand through various channels

Interaction with Retailers & Distributors



Collaborated effectively with retailers and distributors to enhance product visibility and drive sales



Launch of our new sales app, designed to streamline the ordering process

# **Influencer Activities**

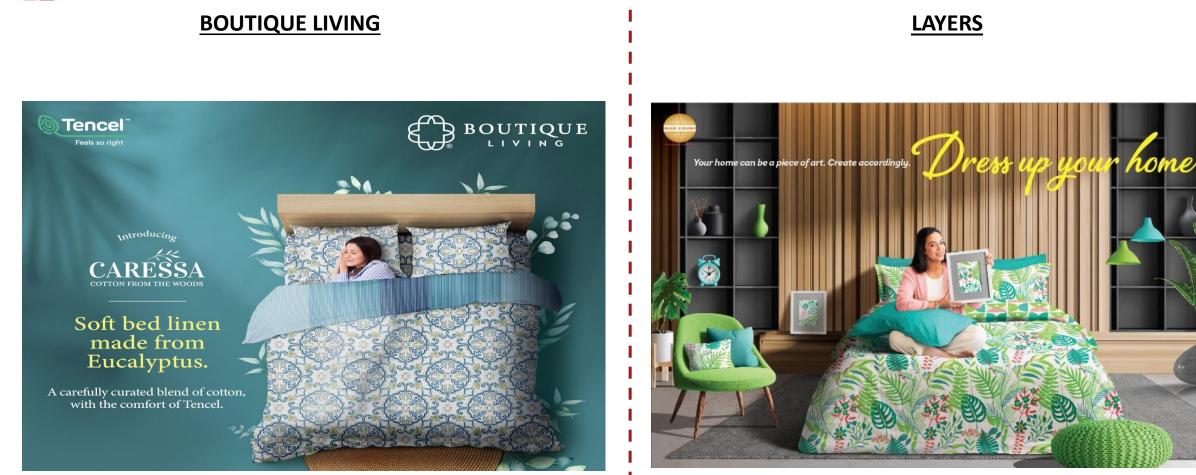


Promoted Essential category products via influencers

Complete Comfor







# A PREMIUM BRAND WITH EXQUISITELY CRAFTED BED LINEN DESIGNS

# AFFORDABLE BED LINEN BRAND WITH MASSIVE ARRAY OF PRODUCTS







## WAMSUTTA - AN INDUSTRY-LEADING HOME FASHIONS BRAND HAS DELIGHTED GENERATIONS OF CONSUMERS WITH LUXURIOUS BED, BATH AND OTHER HOME FASHION PRODUCTS



**NEW LICENSED BRAND TIE-UPS** 



# FIELDCREST

EST 1893

FIELDCREST STANDS THE TEST OF TIME – OFFERING FOUNDATIONAL LUXURY FOR THE MODERN FAMILY





WAVERLY - LEADING THE WAY IN PRINTS AND PATTERNS SINCE 1923, WAVERLY HAS STOOD THE TEST OF TIME AS A TRAILBLAZER IN HOME FASHION AND LIFESTYLE TRENDS





# SUSTAINABLITY INITIATIVES





• Indo Count is determined to protect the planet and people by contributing to climate change reduction by adoption of more renewable energy resources.



 ICIL maintained performance on one of the world's largest global disclosure platform CDP (Carbon Disclosure Project) and received 'B' score which is higher than the average 'C' for companies across Asia as well as the globe for taking coordinated actions on climate issues



- The Higg Index delivers a holistic overview that empowers us to make meaningful improvements that protect the wellbeing of our factory workers, local communities, and the environment.
- ICIL has achieved a commendable score of 90.6 for Higg Index vFEM (3rd party verified Facility Environmental Module)



reducing GHG emissions initiatives.

Giga-Guru Project Gigaton

Indo Count has contributed towards Project Gigaton since inception of the program for through various

Indo Count has been awarded with the title of "Giga Guru" consecutively for the last five years. >42900 MT Green House Gas Emissions reduction

across various Gigaton Pillars PrejectGigaton



working with suppliers to prevent **1 BILLION METRIC TONS OF GREENHOUSE GASES BY 2030** 

# **Dyes from Natural Waste Extract**



This initiative has made our supply chain more sustainable and ecofriendlier

To foster our sustainable offerings, ICIL is using plant-based dyes on organic cotton for our Pure Earth collection. These dyes are synthesized from non-edible waste byproducts from agriculture and herbal industries, such as Almond shells, Saw Palmetto, Cotton plant and residues from plants like beets and bitter oranges, leaving the edible part still available for food consumption.



ICIL is an official member of the U.S Cotton Trust Protocol.

The US Cotton Trust protocol provides mills and manufacturers critical assurances they need to prove to their customers that they are an approved supply chain partner for brands and retailers who are sourcing more sustainably grown cotton.



- THESIS deploys science-based Key Performance Indicators identifying environmental & social hotspots across the entirety of a global value chain
- ICIL has achieved 2nd Rank in THESIS survey

# SUSTAINABLITY INITIATIVES



#### Member at UNITED NATIONS GLOBAL COMPACT



Indo Count is a member at United Nations Global Compact and the Company is committed to integrating UNGC's Principles into the organizational culture and ensuring building a greener sustainable future

ICIL has developed a Business Plan 2030 which has identified SIX pillars of sustainability and also mapped our operational performance against NINE SDG goals



#### **CEO study on Sustainability**



CEO & Executive Director, Indo Count Industries



Being sustainable is no longer a cost
of doing business; it is a catalyst
for innovation, growth, new market
opportunity and wealth creation."

K.K. Lalpuria CEO & Executive Director, Indo Count Industries

Indo Count Industries Ltd. participated in United Nations Global Compact India & ACCENTURE led CEO study on Sustainability



 Indo Count has adopted a scientific approach in its journey for Climate action by joining global campaign led by SBTi (Science Based Target initiatives)

**Our Scientific approach to climate action - JOINING SBTI** 

Daman Common

HCDP

- Aligned with Paris agreement, targets for GHG emission reduction have been taken till the year 2030 and these targets are in-line with well-below 2 degree Celsius trajectory
- Indo Count will continue to achieve emission reductions by adapting the sustainable practices across the supply chain and all manufacturing units in the company

# SUSTAINABLE RAW MATERIAL SOURCING INITIATIVES



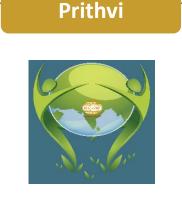
# Gagan



- ProjectGaganaimstoemploylong-lastingalternativestocurrentagricultural practices
- It brings awareness to sustainable methods of cotton cultivation among improve farm farmers to farmer production and the income through judicious use of water, pesticides, and fertilizers It focuses on building the of chain "BCI supply Cotton,"



- Project Avani was created to promote sustainable social infrastructure and support systems for the farming community
- It conserves biodiversity and natural resources to build an environmentally sustainable business model
- Organic cotton's supply chain is being focused on in this project



- Project Prithvi is in collaboration with ginner Shree Ram cotton industries in Gujarat
- The focus of this venture is to procure and produce regenerative cotton from farmers.
- It promotes regen-agri cotton covering 7396 acres land of 1400 farmers.



<u>Total No. of Farmers</u> <u>Covered</u> 50,000+

#### **Total Area Covered**

# 1,70,000 Acres





#### Environmental

- Added renewable energy through solar project
- Recycling and reuse of water through modernized ETP plant
- Expanded Biogas capacity to generate more renewable power
- Reduction in the use of plastic & Recycling of plastic waste
- Promoting sustainable fibre products

#### Social

- CSR activities revolves around health, education, environment and water sanitation
- Improving awareness among the farmers to cultivate cotton in a more sustainable method
- Promoting sanitation by building/ maintaining toilet blocks. Improve lives of community in local areas where ICIL operates

#### Governance

- Experience Board of Directors in the home textiles industry
- The Board has an optimum combination of Executive and Non-Executive directors, including an Independent Woman Director
- Risk Management Policies
- Occupational Health Policies
- Regular review and updation of policies in response to the changing requirements

#### The Way Ahead



#### **GHG Emissions**

Reduce Scope 1 & 2 GHG emissions by 33% in our operations by 2030 Reduce Scope 3 GHG emissions by ~15% in our Supply chain by 2030





#### **Water Conservation**

Reduce freshwater consumption from current 50% to 25% by 2024 Installation of ZLD by 2030.

#### Preferred/Sustainable Fibre Sourcing

Building sourcing capacity for 100% Preferred fiber by 2030

# **CSR INITIATIVES**



#### Healthcare



- **6,50,000+ patients** treated with free health check-ups in villages/slums
- Health Vans served 80,000+ patients across 96 locations
- Assisted TB Department in Bhilad, resulting in 249 out of 413 patients declared TB-free

#### Education



- Supporting 130+ schools with E-learning for 65,000+ students, including special needs
- Kolhapur: 138 schools, 50,000+ students benefitting from E-learning
- Bhilad: 1,200+ students benefitting from four E-learning tools

#### Water & Sanitation



- Provided clean water to 1,00,000+ people yearly
- Delivered **3,20,000+ liters of safe water** to communities
- Built School toilets, prioritizing girls' needs

#### Plantation Programme



- Started Miyawaki Plantation on 5 acres in Kolhapur with 20,000 plants, now a forest
- Also began Miyawaki Plantation in Bhilad
- ICIL Chairman and family planted trees at Kolhapur site

#### Women Empowerment



- Trained and encouraged women for textile industry jobs
- Supported Indian Deaf Cricket Association for promoting sports among deaf women

#### Sports



 In collaboration with the Sports Dept. Kolhapur, we built a state-of-the-art Gymnasium in the Divisional Sports Complex's Krida Sankool

#### **Environmental Initiatives**



Solar installations at various locations such as Kolhapur, Talasari, Pune under various CSR initiatives

#### Agriculture & Livelihood



- Projects "GAGAN" and "ANANT" enhance agricultural practices for higher cotton yield and farmer income
- Trained over **12,500 farmers** in various agricultural practices, including land preparation, composting, soil conservation, IPM, and cotton handling



4000

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#### **AWARDS & RECOGNITION**



#### <u>BW SUSTAINABLE WORLD AWARDS 2023 – CONFERRED</u> BY BUSINESS WORLD



awarded "BW ICIL has been Sustainable World Awards 2023" for "India's Most Water Efficient Organisation" of the year 2023, conferred by Business World. This award recognizes organizations commitment towards improving water utilization efficiency and have approach towards dedicated management, which wastewater includes recycling, recovery and reuse of industrial effluents.



Confederation of Indian Textile Indus

Indo Count has been recognized by CITI (The Confederation of Indian Textile and Industry) for its exceptional commitment to sustainability, with three National awards in the categories below for the year 2023-24 :

 Winner - Best Practices adopted by Textile Mills, especially in Social Responsibility & Green Practices
 Winner - Innovative Material Management in Textile Mills

Runner-Up - Best Sustainable Retail Practices



Indo Count has also been recognized by TEXPROCIL (The Cotton Textile Export Promotion Council) for its exceptional performance in cotton exports :



tile Mills en

Winner

Indo Count

Industries Lt

CITI

Gold Trophy for the Highest Export Performance in Cotton Made Ups-Bed Linen/Bed Sheets/Quilts (Indo Count has received this award 6 times,

and consecutively for the past 5 years)

Gold Trophy for the Special Achievement in Made-Ups

#### CSR APPRECIATION AWARD BY CSR ONE DECADE CELEBRATION COUNCIL



Indo Count has received the *CSR Appreciation Award* in recognition of its sustained commitment to corporate social responsibility, celebrated during the Indian CSR One Decade Celebration

#### BEST WASTEWATER TREATMENT INITIATIVE OF THE YEAR 2024



Indo Count was awarded the Best Wastewater Treatment Initiative of the Year 2024 for its innovation efforts within the factory premises

#### BEST ENVIRONMENT FRIENDLY INITIATIVE OF YEAR 2024



Indo Count was awarded the Best Environment Friendly Initiative of the Year 2024 for its CSR efforts in environment care activities outside 39 the factory premises

# **CONTACT US**

#### **Company**:



Indo Count Industries Limited CIN: L72200PN1988PLC068972

**Mr. K. Muralidharan**, Group Chief Financial Officer <u>k.muralidharan@indocount.com</u>

www.indocount.com

**Investor Relations Advisors :** 



Strategic Growth Advisors Pvt. Ltd. CIN: U74140MH2010PTC204285

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